

**INNOVATIVE TRENDS:**  
GLOBALLY IMPACTING THE WORLD  
OF DISCRETIONARY PAROLE

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**2021-2022**  
**ANNUAL REPORT**

# EXECUTIVE DIRECTOR STATEMENT

During the 2021-2022 year, we began to undergo a tremendous amount of change, administratively and operationally. With this change we have seen growth, stronger partnerships with our stakeholders, and increased collaboration within the Association membership and Executive Committee. As we began to transition to an association being independently managed, instead of by a Secretariat, we realized the strength we have within our membership and Executive Committee.

Our Executive Committee continued to put in a great amount of work behind the scenes to move the Association forward, especially as we worked to establish new administrative procedures. While we have a continued goal of growing and expanding membership and conference attendance, as well as educational offerings, it is critical to us to focus on quality over quantity. The committee relies on the teamwork and collaboration of each of our committees and our partners to do this. If you are interested in joining one of the committees, please do not hesitate to reach out and we can connect you to the correct committee chair.

For the 2022 Conference, the California Host Committee worked tirelessly to host the largest conference to date. Because of the excellent work of the Professional Development Committee, the Association provided training to almost 400 participants. The conference was a great success in numerous ways, and I cannot thank Jennifer Shaffer enough for her role, both as the Professional Development Committee Chair and the Host Committee Chair.

2021-2022 was a great year, and I am excited about all that has already happened for us in 2022-2023. I can't wait to report to you all next year! I am looking forward to a year of continued growth for us all! I know that it will be another great year with this amazing group of association members.

I thank you all for the support over the years: of the Association, our incredible Executive Committee, and myself. I am beyond proud to still be serving you all as the Executive Director of such an incredible, impactful Association.



**Ashley Koonce**  
Executive Director, APAI

# APAI EXECUTIVE COMMITTEE

## PRESIDENT

**David Blumberg** | Chairman, Maryland Parole Commission | Baltimore, Maryland

The President shall be the Chief Executive Officer of the Association, speak on the behalf of the Association, and preside over all meeting of the Association. The President shall appoint Regional Vice Presidents and serve on the Executive and Finance Committees. The President shall oversee the activities of all officers, function as the liaison between the Executive Director and the Executive Committee, and be responsible for the coordination of communications between the Association membership and other criminal justice professionals and organizations.

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## VICE PRESIDENT

**Jonathan Ogletree** | Chair, Kansas Prisoner Review Board | Topeka, Kansas

The Vice President shall, as directed by the President, be responsible for coordinating the activities of the Regional Vice Presidents and shall perform such other tasks as the President may assign.

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## SECRETARY

**Francis Abbott** | Executive Director, Louisiana Board of Pardons & Committee on Parole  
Baton Rouge, Louisiana

The Secretary shall be responsible for taking and distributing all minutes from meetings of the Executive and the Annual Business meeting. The Secretary shall report all vote tabulations to the Executive Committee and Membership, unless otherwise noted in official Association documents. The Secretary shall serve as Executive Committee liaison to the Membership Committee and shall perform such other tasks as the President may assign.

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## TREASURER

**Kecia Rongen** | Chair, Washington Indeterminate Sentence Review Board | Olympia, Washington

The Treasurer shall oversee all financial affairs of the Association and provide information and support to the Finance Committee. The Treasurer and Executive Director shall submit an annual budget containing personnel, operating and related fiscal information to the Executive Committee for approval a minimum of sixty days prior to consideration. The Treasurer shall present the Executive Committee approved Association budget to the membership at the Annual Business Meeting. The spending of funds not approved in the current budget shall require the authorization of the Treasurer, President, Vice President and Executive Director. The Treasurer shall perform such other tasks as the President may assign.

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## IMMEDIATE PAST PRESIDENT

**Cynthia Mausser** | Managing Director, Parole and Community Service, Ohio Department of  
Rehabilitation and Correction | Columbus, Ohio

The Immediate Past President shall serve as counsel to the President and Executive Committee, shall chair the Nominating Committee and shall perform such other task as the President may assign.

# APAI VICE PRESIDENTS

Comprised of four United States Regional Vice Presidents and four International Vice Presidents

## UNITED STATES REGIONAL VICE PRESIDENTS

**Matthew Degnan** | Administrator, Rhode Island Parole Board | Rhode Island

### NORTHEASTERN USA

Connecticut, Delaware, District of Columbia, Maine, Massachusetts, New Hampshire, New York, New Jersey, Pennsylvania, Vermont, Rhode Island, United States Parole Commission, and the Military Clemency/Parole Boards

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**Alicia Handwerk** | Chair, Ohio Parole Board | Ohio

### CENTRAL USA

Illinois, Indiana, Iowa, Kansas, Michigan, Minnesota, Missouri, Nebraska, North Dakota, Ohio, Oklahoma, South Dakota, Texas, and Wisconsin

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**Benita Murphy** | Member, West Virginia Parole Board | West Virginia

### SOUTHERN USA

Alabama, Arkansas, Florida, Georgia, Kentucky, Louisiana, Maryland, Mississippi, North Carolina, Puerto Rico, South Carolina, Tennessee, Virginia, Virgin Islands and US Territories, and West Virginia.

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**Jennifer Shaffer** | Executive Officer, California Board of Parole Hearing | California

### WESTERN USA

Alaska, Arizona, California, Colorado, Hawaii, Idaho, Montana, Nevada, New Mexico, Oregon, Utah, Washington, and Wyoming

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## INTERNATIONAL VICE PRESIDENTS

**Sylvie Blanchet** | Executive Vice-Chairperson, Parole Board of Canada | Canada

**Thando Tsetewa** | Special Advisor to Minister of Justice & Correctional Services, African Correctional Services | South Africa

**Martin Jones** | Chief Executive, The Parole Board of England and Wales | England

**Alistair Spierling** | Member, New Zealand Parole Board | New Zealand

# APAI COMMITTEES

## MEMBERSHIP

The Membership Committee is chaired by the APAI Secretary and comprised of all Regional Vice Presidents. The purpose of the committee is to promote a strong, viable, and sustainable membership. The membership committee works to grow membership, enhance membership benefits, and educate stakeholders in the value of membership with the Association.

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## PUBLIC RELATIONS/COMMUNICATIONS

The purpose of the Public Relations/Communications committee is to promote education, advancement, and advocacy for paroling authorities and their stakeholders. The Association publishes an electronic newsletter each quarter, which features association news, member spotlights, and updates from around the world. Contributions to the newsletter are always welcome.

**Education:** to share resources, information, and challenges with our association through social media, the newsletter, website, and email.

**Advancement/Advocacy:** to provide evidence and/or research based resources for members to utilize within their own jurisdictions to advance parole and other criminal justice initiatives.

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## CRIME VICTIMS

The charge of the Crime Victims' Committee is to elevate the awareness of crime victims issues in the post conviction processes and to ensure that the professional development opportunities offered, facilitated and supported by the Association contain sufficient content relative to victims and survivors of crime and their role in the parole and reentry process. One of the current assignments of the Victims Committee is to develop a Model Protocol for paroling authorities to ensure victim participation in the parole process.

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## STANDARDS/RESOLUTIONS

The Standards/Resolutions Committee is comprised of members who are knowledgeable of contemporary best practices in parole and interested in educating and providing such information to APAI membership.

The Committee is responsible for reviewing and proposing revisions to APAI's Essential Elements of Parole for consideration by the Executive Committee. The Committee also is responsible for reviewing and drafting resolutions consistent with APAI's Essential Elements of Parole. The Committee also is granted other assignments by the Executive Committee, such as constitution and bylaw revision recommendations.

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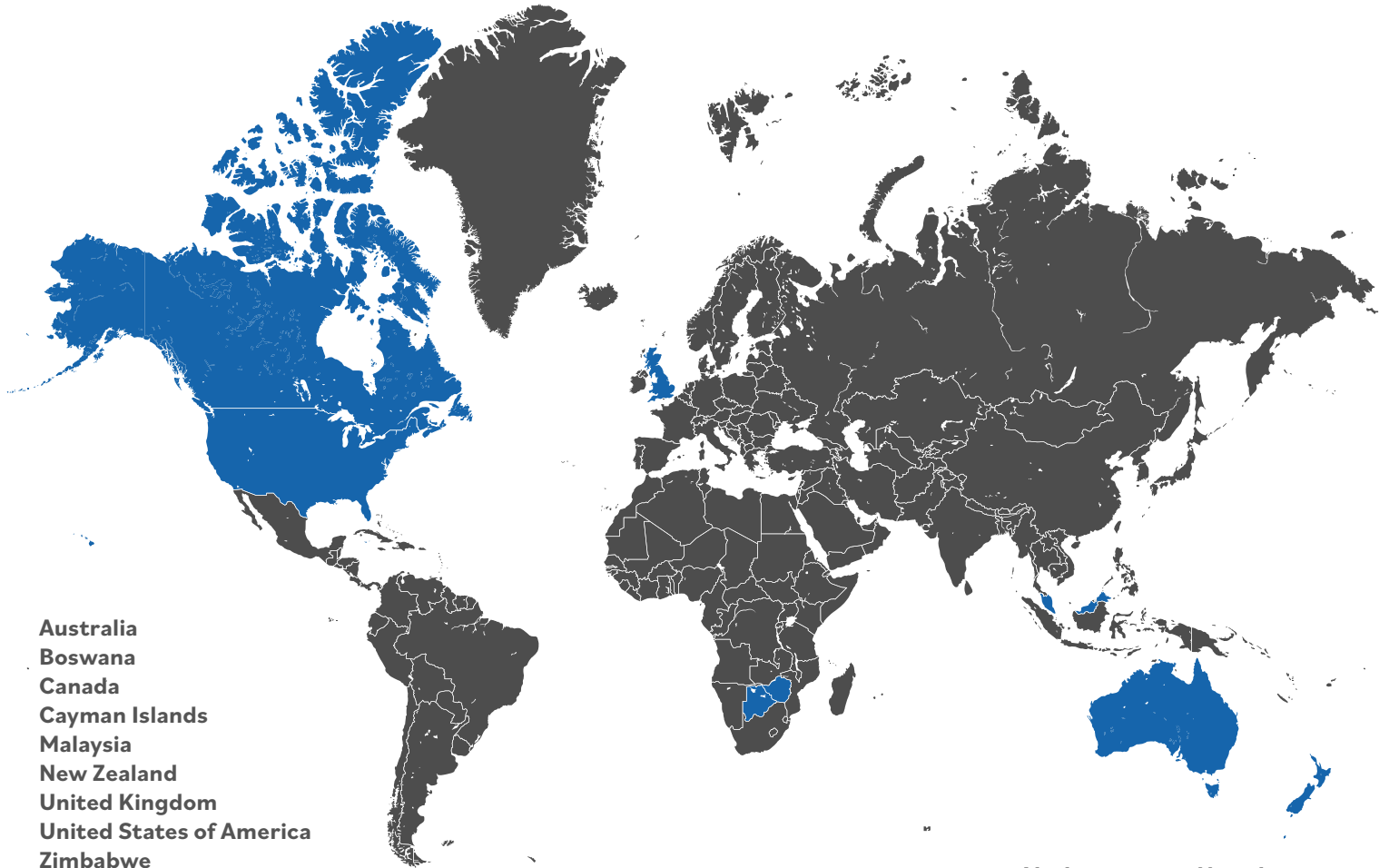
## PROFESSIONAL DEVELOPMENT

The Professional Development Committee (PDC) reviews and recommends to the Executive Committee proposed curricula of various trainings, education programs, and the Annual Training Conference to ensure that regional, national, and international interests are represented. The Committee also reviews feedback and evaluations of all educational programs and reports to the Executive Committee on whether the goals of the programs were met. They work to form professional development opportunities for association members that will provide a meaningful impact.

Parole professionals from close to 40 countries have participated in our Annual Conferences, trainings, and audio conferences throughout our history. At the 2022 Annual Training Conference, almost 400 attendees, virtually and in-person, 65 agencies, 44 states/jurisdictions - five countries.

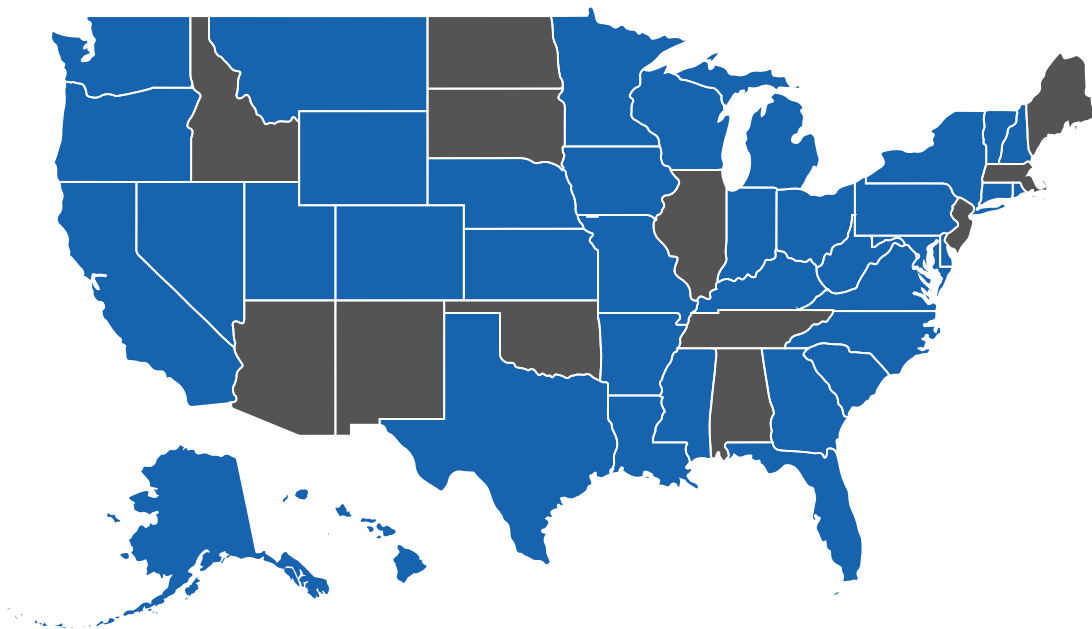
# APAI MEMBERSHIP

As of the close of the association's fiscal year, our membership was comprised of members from 40 states and territories from the United States and 11 countries. This represented over 50 parole boards globally, as well as several educational and professional partnerships.



- Australia
- Botswana
- Canada
- Cayman Islands
- Malaysia
- New Zealand
- United Kingdom
- United States of America
- Zimbabwe

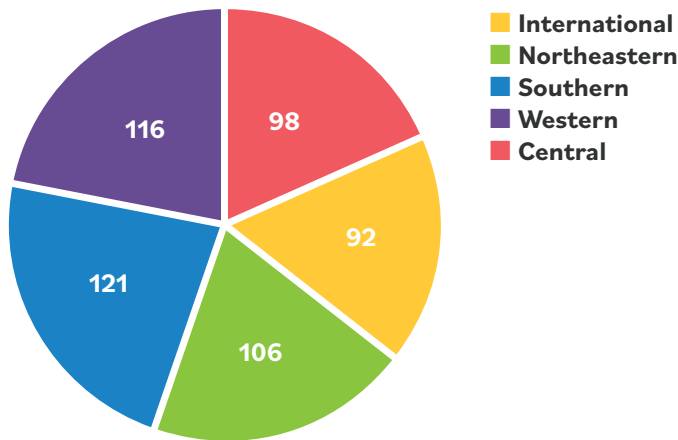
- Alaska
- Arizona
- Arkansas
- California
- Colorado
- Connecticut
- Florida
- Georgia
- Hawaii
- Indiana
- Iowa
- Kansas
- Kentucky
- Louisiana
- Maryland
- Michigan
- Minnesota
- Mississippi
- Missouri
- Montana
- Nebraska
- Nevada
- New Hampshire
- New York
- North Carolina
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- Oregon
- Pennsylvania
- Rhode Island
- South Carolina
- Texas
- Utah
- Vermont
- Virginia
- Washington
- West Virginia
- Wisconsin
- Wyoming



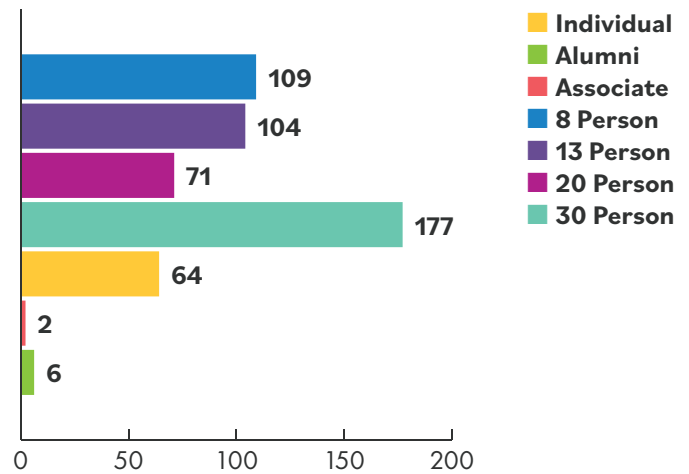
## MEMBERSHIP BENEFITS

- Networking and Collaboration with Parole Board Chairs and Members from Across the Globe
- Access to Data and Inquiries to All Member Parole Boards
- Information Updates on New Board Members, Chair and Key Staff Trainings
- A Quarterly Newsletter
- Reduced Rates for Conference Attendance
- E-blasts Concerning Publications and Training Opportunities

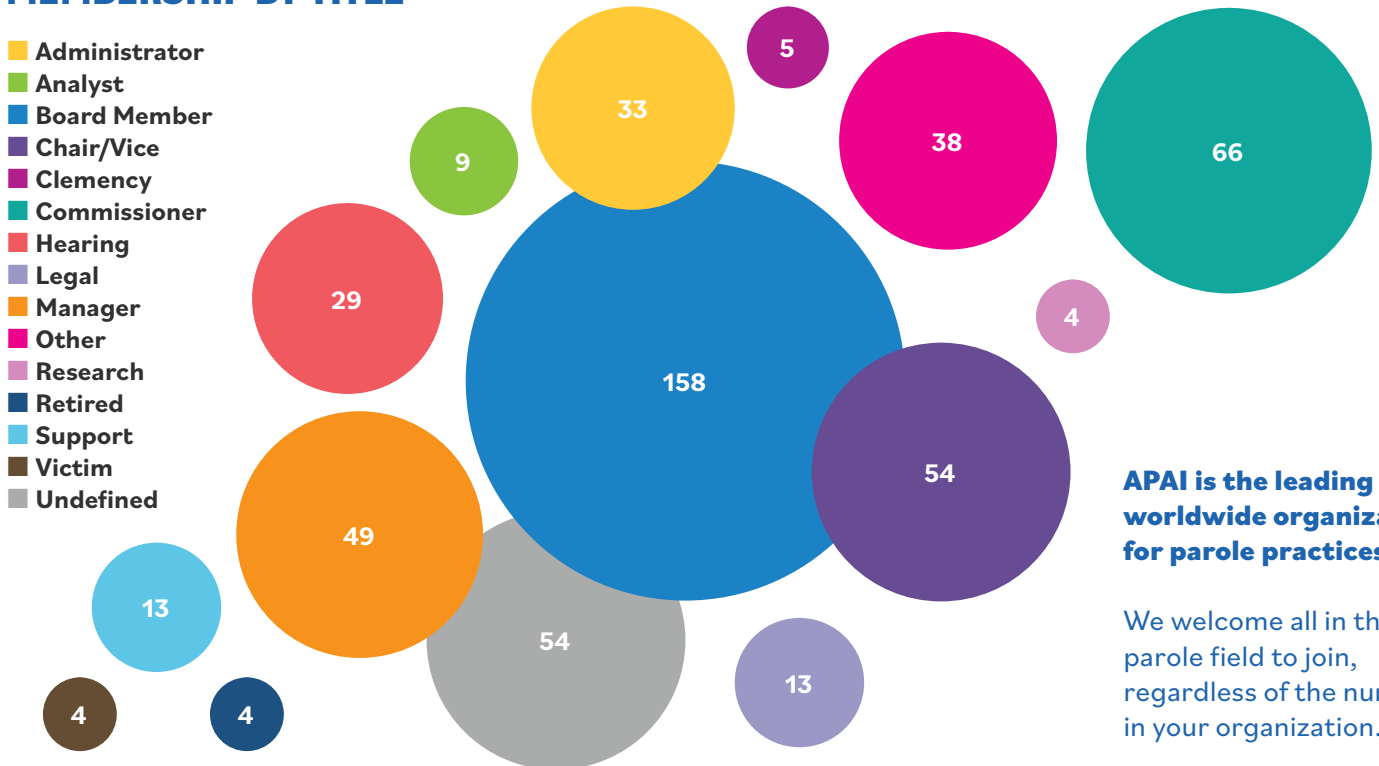
## MEMBERSHIP BY REGION



## MEMBERSHIP BY TYPE



## MEMBERSHIP BY TITLE



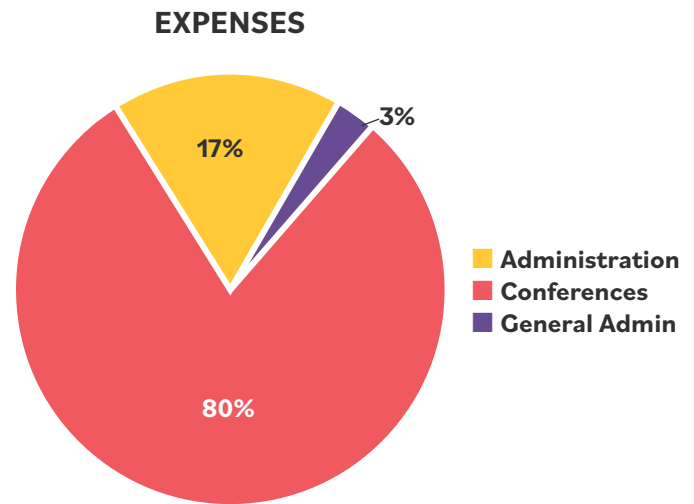
**APAI is the leading worldwide organization for parole practices.**

We welcome all in the parole field to join, regardless of the number in your organization.

# FINANCIAL — 2021–2022 FISCAL YEAR

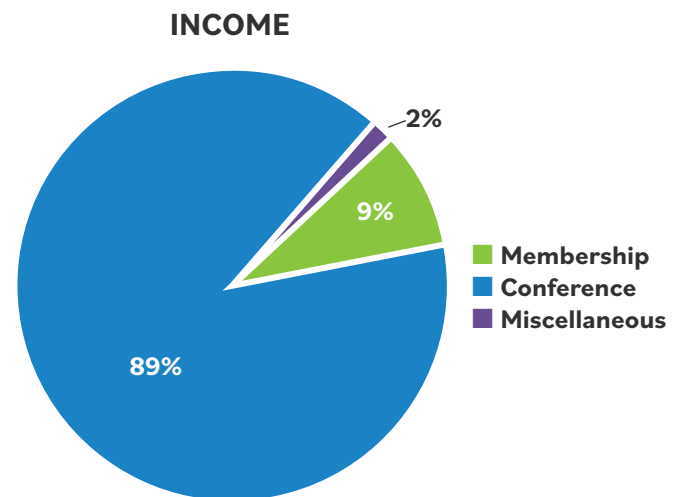
## EXPENSES

Conferences	\$181,707.73
Administration (CMIT)	\$39,325.40
General Administration	\$6,564.50
<b>Total Expenses</b>	<b>\$227,567.63</b>



## INCOME

Membership	\$18,845.00
Conference	\$186,333.15
Miscellaneous	\$3,160.00
<b>Total Revenue</b>	<b>\$208,338.15</b>



## TOTAL

<b>Income - Expenses</b>	<b>-\$19,229.48</b>
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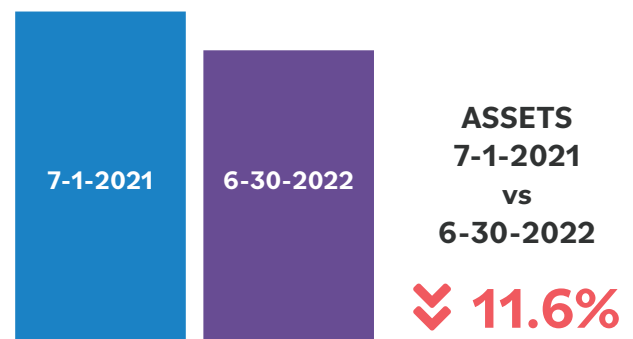
\*The 2021 conference concluded at the end of the fiscal year, therefore expenses for the conference were paid during the following fiscal year (2021-2022). This will present as reduced expenses in FY21, but increased expenses in FY22. This is why conference data is presented separately, regardless of the fiscal year for which it is captured. The data is presented in both ways.

**THE ASSOCIATION'S FISCAL YEAR (FY) BEGINS ON JULY 1 AND ENDS JUNE 30.**

## ASSETS

### 2021 VS 2022

07/01/2021 - Assets	\$166,063.84
06/30/2022 - Assets	\$146,834.36
<b>Difference</b>	<b>\$19,229.48</b>





# APAI CONFERENCE HISTORY

Year	Theme	Location	Participants	Exhibitors
2022	<b>Innovative Trends: Globally Impacting the World of Discretionary Parole</b>	San Diego, CA	300 in-person 88 virtual	7
2021	<b>Connecting &amp; Energizing Parole Across the World</b> <i>(hybrid in-person/virtual model)</i>	Arlington, TX	106 in-person 186 virtual	9
2020	<b>Parole: International Perspectives, Common Goals</b>	Nashville, TN	—	—
2019	<b>Parole: A Force for Public Safety &amp; Positive Change</b>	Baltimore, MD	224	6
2018	<b>Best Practices: An Investment in Successful Parole</b>	Incline Village, NV	180	7
2017	<b>A Global Look Forward: International &amp; Diverse Perspectives on Parole</b>	Vancouver, BC	214	5
2016	<b>The Future of Parole: Waves of Change, Oceans of Opportunity</b>	Daytona Beach, FL	170	10
2015	<b>High Risk, High Needs, High Profile</b>	Columbus, OH	231	4
2014	<b>Defining Success: Increasing Public Trust &amp; Confidence in Parole!</b>	Broomfield, CO	174	15
2013	<b>Parole: Diverse Paths to a Common Goal</b>	Providence, RI	141	9

## INCOME

Conference Registrations	\$145,410.00
Conference Exhibitors	\$25,050.00
Misc	\$8,981.15
<b>Total</b>	<b>\$179,441.15</b>

## 2022 CONFERENCE INFORMATION

May 1-4, 2022 • San Diego, California

## EXPENSES

Hotel	\$108,989.94
Staff Travel	\$1,358.03
Print Materials	\$1,645.57
Shipping	\$765.02
Supplies	\$5,891.25
Miscellaneous	\$6,966.29
<b>Total</b>	<b>\$53,825.05</b>

## TOTALS

Income - Expenses	<b>\$53,825.05</b>
CMIT (20%)	<b>\$10,765.01</b>
<b>TOTAL FOR 2022 CONFERENCE</b>	
<b>Total</b>	<b>\$43,060.04</b>

## 2022 CONFERENCE ATTENDANCE

Participants	388	Exhibitors	9
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# APAI

## **The recognized voice for the *highest* professional standards of responsible parole practices.**

The Association of Paroling Authorities International (APAI) came to life in the early 1970s when a group of international colleagues in the field of parole expressed a strong interest in discussing best practices and current issues surrounding early release, reentry into the community, and public safety. While members may have different parole legislation, policies and regulations, they all share the fundamental value in the belief of a person's ability to change and the conviction that gradual, supervised reintegration into our communities is an effective protection of public safety.

### **MISSION**

The Association of Paroling Authorities International is a global association dedicated to the accomplishment of public safety and successful offender reentry through training, education, standards of evidence-based research and best practices, providing peer-based technical assistance and support in collaboration with strategic partners.

### **VALUES**

- We believe that the parole process is essential to a fair and just criminal justice system that enhances public safety.
- We are dedicated to professional development of those involved in the parole process.
- We are committed to the development, improvement and utilization of consistent and rational parole practices.
- We believe in the human dignity of all and shall demonstrate this belief to the community, victims and offenders through our practices.
- We believe in the development of leadership that creates an environment to guide, influence and facilitate best practices.